CORPORATE GOVERNANCE REPORT

STOCK CODE : 0095

COMPANY NAME: MAG HOLDINGS BERHAD

FINANCIAL YEAR : June 30, 2022

OUTLINE:

SECTION A – DISCLOSURE ON MALAYSIAN CODE ON CORPORATE GOVERNANCEDisclosures in this section are pursuant to Paragraph 15.25 of Bursa Malaysia Listing Requirements.

SECTION B – DISCLOSURES ON CORPORATE GOVERNANCE PRACTICES PERSUANT CORPORATE GOVERNANCE GUIDELINES ISSUED BY BANK NEGARA MALAYSIA

Disclosures in this section are pursuant to Appendix 4 (Corporate Governance Disclosures) of the Corporate Governance Guidelines issued by Bank Negara Malaysia. This section is only applicable for financial institutions or any other institutions that are listed on the Exchange that are required to comply with the above Guidelines.

SECTION A - DISCLOSURE ON MALAYSIAN CODE ON CORPORATE GOVERNANCE

Disclosures in this section are pursuant to Paragraph 15.25 of Bursa Malaysia Listing Requirements.

Intended Outcome

Every company is headed by a board, which assumes responsibility for the company's leadership and is collectively responsible for meeting the objectives and goals of the company.

Practice 1.1

The board should set the company's strategic aims, ensure that the necessary resources are in place for the company to meet its objectives and review management performance. The board should set the company's values and standards, and ensure that its obligations to its shareholders and other stakeholders are understood and met.

Application		:	Applied
Explanation application of practice	on the		The Board of Directors (Board) has the overall responsibility for the proper conduct of the Company's business in achieving short- and long-term goals of the Company. The Board is guided by the Company's policies and prevailing legal and regulatory requirements in discharging its fiduciary duties and responsibilities. The roles and responsibilities of the Board have been formalised in the Board Charter which can be viewed at the Company's website at www.magholdings.com.my .
Explanation departure	for		
Large companies to complete the co		•	ed to complete the columns below. Non-large companies are encouraged elow.
Measure		:	
Timeframe		:	

Every company is headed by a board, which assumes responsibility for the company's leadership and is collectively responsible for meeting the objectives and goals of the company.

Practice 1.2

A Chairman of the board who is responsible for instilling good corporate governance practices, leadership and effectiveness of the board is appointed.

Application			:	Applied
Explanation	_	on	:	The Chairman of the Board, Mr. Ng Min Lin, is responsible for the overall
application	of	the		Board effectiveness and for ensuring the conduct and working of the
practice				Board is orderly and effective.
				The Chairman also encourages active and fair participation from every
				Board member and ensures good practices on corporate governance
				and conduct of the Group.
				and conduct of the Group.
Explanation		for		
•		101	•	
departure				
Large compan	ies d	are red	quir	ed to complete the columns below. Non-large companies are encouraged
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Measure			:	
Timeframe			:	

Every company is headed by a board, which assumes responsibility for the company's leadership and is collectively responsible for meeting the objectives and goals of the company.

Practice 1.3The positions of Chairman and CEO are held by different individuals.

Application :	Departure						
Explanation on : application of the practice							
Explanation for : departure	Mr. Ng Min Lin is the Executive Chairman of the Board. The Chief Executive Officer (CEO) / Managing Director (MD) position is vacant since July 2020. During this absence period of CEO/MD, the Executive Chairman takes on responsibilities to manage the daily operation and the Group's business. The Group is searching for a suitable candidate to fulfil this position (CEO/MD). The Board is of the view that there are sufficient experience and independent-minded Directors on the Board to provide sufficient checks and balances.						
,	Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.						
Measure :	Please explain the measure(s) the company has taken or intend to take to adopt the practice.						
Timeframe :	Choose an item.						

Every company is headed by a board, which assumes responsibility for the company's leadership and is collectively responsible for meeting the objectives and goals of the company.

Practice 1.4

The Chairman of the board should not be a member of the Audit Committee, Nomination Committee or Remuneration Committee

Note: If the board Chairman is not a member of any of these specified committees, but the board allows the Chairman to participate in any or all of these committees' meetings, by way of invitation,						
then the status of this practice should be a 'Departure'.						
Application :	Applied					
Explanation on :	The Chairman of the Board is Mr. Ng Min Lin, he is not a member of the					
application of the	Audit Committee (AC), Nomination Committee (NC) and/ or					
practice	Remuneration Committee (RC).					
	The Board Courseithers are included in the Associal Board 2022 and					
	The Board Committees are included in the Annual Report 2022 and published on the Company's website at www.magholdings.com.my .					
	published on the company's website at www.magnoidings.com.my.					
Explanation for :						
departure						
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Measure :						
Timeframe :						

Every company is headed by a board, which assumes responsibility for the company's leadership and is collectively responsible for meeting the objectives and goals of the company.

Practice 1.5

The board is supported by a suitably qualified and competent Company Secretary to provide sound governance advice, ensure adherence to rules and procedures, and advocate adoption of corporate governance best practices.

Application		:	Applied
Explanation application of practice		on : he	The Board is supported by a qualified External Company Secretary. The Company Secretary is responsible for assisting the Board and Committees in compliance with the related statutory laws, rules and regulations and corporate governance matters. The Directors are regularly updated and advised by the Company Secretary on new regulatory guidelines and statutory requirements, including their impact and implications for the Company and the Directors.
Explanation departure	f	for :	
Large companie	oc ara	roqui	 red to complete the columns below. Non-large companies are encouraged
to complete the		•	·
Measure		:	
Timeframe		:	

Every company is headed by a board, which assumes responsibility for the company's leadership and is collectively responsible for meeting the objectives and goals of the company.

Practice 1.6

Directors receive meeting materials, which are complete and accurate within a reasonable period prior to the meeting. Upon conclusion of the meeting, the minutes are circulated in a timely manner.

Application			:	Applied
Explanation application practice	of	on the	•	Board meetings and meetings of Board Committees for each financial year are scheduled in advance for Directors to plan their schedule ahead.
				Additional or special meetings may be convened as and when necessary to enable the Board and Board Committees to deliberate and decide on any urgent proposals/matters.
				Prior to Board and Board Committee meetings, all Board of Directors is provided with an agenda and set of Board papers and reference materials.
				All proceedings of Board meetings (which include all material deliberations and recommendations) are minuted and signed by the Chairman of the meeting in accordance with the provisions of the Companies Act 2016.
Explanation departure		for	:	
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Measure			•	
Timeframe			:	

There is demarcation of responsibilities between the board, board committees and management.

There is clarity in the authority of the board, its committees and individual directors.

Practice 2.1

The board has a board charter which is periodically reviewed and published on the company's website. The board charter clearly identifies—

- the respective roles and responsibilities of the board, board committees, individual directors and management; and
- issues and decisions reserved for the board.

Application		:	Applied
Explanation application or practice	of th	on :	The Board has formally adopted a Board Charter that sets out the respective roles and responsibilities of the Board and its Committees, individual Directors and the Executive Management, and the standard of conduct expected of individual Directors. The Board Charter clearly sets out the matters reserved for the Board, except where they are expressly delegated to a Board Committee, the Chairman, the CEO/MD or a nominated member of Executive Management, subject always to the ultimate responsibility of the Directors under the Companies Act 2016. The Board Charter is reviewed periodically or as and when changes occur to ensure that it reflects current needs of the Group. Further detail of the Board Charter can be found on the Company's website at www.magholdings.com.my .
Explanation departure	fc	or :	
Large compani to complete the		•	ed to complete the columns below. Non-large companies are encouraged elow.
Measure		:	
Timeframe		:	

The board is committed to promoting good business conduct and maintaining a healthy corporate culture that engenders integrity, transparency and fairness.

The board, management, employees and other stakeholders are clear on what is considered acceptable behaviour and practice in the company.

Practice 3.1

The board establishes a Code of Conduct and Ethics for the company, and together with management implements its policies and procedures, which include managing conflicts of interest, preventing the abuse of power, corruption, insider trading and money laundering.

The Code of Conduct and Ethics is published on the company's website.

Application			:	Applied
Explanation application practice	of	on the		The Board has formalised a Code of Ethics and Conduct which reflects the Group's vision and core values of integrity, respect and trust. The Code of Ethics and Conduct governs the conduct of Directors and all officers and employees of the Group and provides guidance on the communication process and the duty to report whenever there are breaches of the same. In connection thereto, each Director is to communicate any suspected violations of the Code of Ethics and Conduct to the Chairman of the
				Audit and Risk Management Committee and all violations will be investigated by the Board or by persons designated by the Board, and appropriate action will be taken if deemed appropriate. The Code of Conduct and Ethics are published on the Company's
				website at www.magholdings.com.my.
Explanation departure		for	:	
				ed to complete the columns below. Non-large companies are encouraged
to complete t	he co	olumn	s be	Plow.
Measure			:	
Timeframe			:	

The board is committed to promoting good business conduct and maintaining a healthy corporate culture that engenders integrity, transparency and fairness.

The board, management, employees and other stakeholders are clear on what is considered acceptable behaviour and practice in the company.

Practice 3.2

The board establishes, reviews and together with management implements policies and procedures on whistleblowing.

Application		:	Applied
Explanation application of practice	on the	:	The Board has adopted a formal Whistleblowing policy to maintain the highest standard of ethical conduct and integrity. This policy established a framework where stakeholders can raise in confidence any possible corporate misdemeanours. The whistleblowing channel was created to help stakeholders raise their concerns without fear of retaliation and to provide protection from reprisals and victimisation provided that the whistleblowing was done in good faith. The Whistleblowing policy are published on the Company's website at www.magholdings.com.my .
Explanation departure	for	:	
Large companies to complete the c		•	ed to complete the columns below. Non-large companies are encouraged Plow.
Measure		•	
Timeframe		•	

The company addresses sustainability risks and opportunities in an integrated and strategic manner to support its long-term strategy and success.

Practice 4.1

The board together with management takes responsibility for the governance of sustainability in the company including setting the company's sustainability strategies, priorities and targets.

The board takes into account sustainability considerations when exercising its duties including among others the development and implementation of company strategies, business plans, major plans of action and risk management.

Strategic management of material sustainability matters should be driven by senior management.

Application		:	Applied
Explanation of practice	on f the	:	Sustainability has always been one of the key pillars of the Group's business foundation and it has already been embedded into its culture. The Board is primarily responsible for the sustainability performance of the Group, the Board also provides oversight and review of sustainability reporting.
			On 1 September 2022, the board appointed the Executive Chairman to drive strategic management of material sustainability matters.
Explanation departure	for	:	
Large companie to complete the		-	red to complete the columns below. Non-large companies are encouraged elow.
Measure		:	
Timeframe		:	

The company addresses sustainability risks and opportunities in an integrated and strategic manner to support its long-term strategy and success.

Practice 4.2

The board ensures that the company's sustainability strategies, priorities and targets as well as performance against these targets are communicated to its internal and external stakeholders.

Application			:	Applied
Explanation application practice	of	on the	:	The Board understands the importance of addressing sustainability risks and opportunities in an integrated and strategic manner to support the Group's long-term strategy and success. The Board proactively considers sustainability issues when overseeing the planning, performance and long-term strategy of the Company to ensure the Company remains resilient so as to deliver durable and sustainable value as well as maintain the confident of its stakeholders.
Explanation departure		for	••	
Large compani to complete th			•	ed to complete the columns below. Non-large companies are encouraged elow.
Measure			:	
Timeframe			:	

The company addresses sustainability risks and opportunities in an integrated and strategic manner to support its long-term strategy and success.

Practice 4.3

The board takes appropriate action to ensure they stay abreast with and understand the sustainability issues relevant to the company and its business, including climate-related risks and opportunities.

Application		:	Applied		
Explanation application of practice	on the	:	The Boards are appraised, and they provide their views and opinions on any of the Group's sustainability issues during the Board meeting.		
Explanation departure	for				
Large companies d	are req	juir	ed to complete the columns below. Non-large companies are encouraged		
to complete the co	to complete the columns below.				
Measure					
Timeframe		:			

The company addresses sustainability risks and opportunities in an integrated and strategic manner to support its long-term strategy and success.

Practice 4.4

Performance evaluations of the board and senior management include a review of the performance of the board and senior management in addressing the company's material sustainability risks and opportunities.

Application :	Departure
Explanation on : application of the practice	
Explanation for : departure	The Board recognises the importance of sustainability in all its business operation and would include sustainability as one of the criteria in the performance evaluations of all employees including its Board members. Please refer to the Sustainability Statement which outlined sustainability activities undertaken by the Group.
	Please provide an alternative practice and explain how the alternative practice meets the intended outcome.
Large companies are requir to complete the columns be	red to complete the columns below. Non-large companies are encouraged elow.
Measure :	Please explain the measure(s) the company has taken or intend to take to adopt the practice.
Timeframe :	Choose an item.

The company addresses sustainability risks and opportunities in an integrated and strategic manner to support its long-term strategy and success.

Practice 4.5- Step Up

The board identifies a designated person within management, to provide dedicated focus to manage sustainability strategically, including the integration of sustainability considerations in the operations of the company.

Note: The explanation on adoption of this practice should include a brief description of the responsibilities of the designated person and actions or measures undertaken pursuant to the role in the financial year.					
Application :	Adopted				
Explanation on : adoption of the practice	The Executive Chairman was appointed as the designated person on sustainability to ensure the sustainability framework is adhered to within the Group and continuously engages with relevant internal and external stakeholders to ensure the Group's sustainability focus areas remain relevant and identify new ones that could add value to the businesses and stakeholders.				

Board decisions are made objectively in the best interests of the company taking into account diverse perspectives and insights.

Practice 5.1

The Nomination Committee should ensure that the composition of the board is refreshed periodically. The tenure of each director should be reviewed by the Nomination Committee and annual re-election of a director should be contingent on satisfactory evaluation of the director's performance and contribution to the board.

Application			:	Applied
Explanation application practice	of	on the		The NC carry out an annual review for assessing the effectiveness of the Board as a whole, the Board Committee and each individual director. The assessment criteria of the Board and Board Committees include an evaluation of the size and composition of the Board and Board Committees, access to the information, accountability, processes, Board and Board Committees' performances in relation to discharging its responsibilities, communication to management and standard of conduct by the Directors and Committee members.
Explanation departure		for		
Large compani to complete th			•	ed to complete the columns below. Non-large companies are encouraged Plow.
Measure		_	:	
Timeframe			:	

Board decisions are made objectively in the best interests of the company taking into account diverse perspectives and insights.

Practice 5.2

At least half of the board comprises independent directors. For Large Companies, the board comprises a majority independent directors.

Application		:	Applied
Explanation application of practice	on the	:	The Board recognises the importance of independence and objectivity in its decision-making process. The Board currently comprises 5 members. Out of the 5 Directors, 3 or more than 50% of them are Independent Directors.
Explanation departure	for	:	
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Measure	_	:	
Timeframe		:	

Board decisions are made objectively in the best interests of the company taking into account diverse perspectives and insights.

Practice 5.3

The tenure of an independent director does not exceed a cumulative term limit of nine years. Upon completion of the nine years, an independent director may continue to serve on the board as a non-independent director.

If the board intends to retain an independent director beyond nine years, it should provide justification and seek annual shareholders' approval through a two-tier voting process.

Application		:	Applied		
Explanation	on	:	The tenure limit of 9 years for an Independent Director is stated in the		
application of	of the		Board Charter.		
practice					
Explanation	for	:			
departure					
Large companies are required to complete the columns below. Non-large companies are encouraged					
to complete the columns below.					
Measure		:			
Timeframe		:			

Board decisions are made objectively in the best interests of the company taking into account diverse perspectives and insights.

Practice 5.4 - Step Up

The board has a policy which limits the tenure of its independent directors to nine years without further extension.

Note: To qualify for adoption of this Step Up practice, a listed issuer must have a formal policy which limits the tenure of an independent director to nine years without further extension i.e. shareholders' approval to retain the director as an independent director beyond nine years.				
Application	:	Adopted		
Explanation adoption of practice	on : the	The tenure limit of 9 years for an Independent Director is stated in the Board Charter.		

Board decisions are made objectively in the best interests of the company taking into account diverse perspectives and insights.

Practice 5.5

Appointment of board and senior management are based on objective criteria, merit and with due regard for diversity in skills, experience, age, cultural background and gender.

Directors appointed should be able to devote the required time to serve the board effectively. The board should consider the existing board positions held by a director, including on boards of non-listed companies. Any appointment that may cast doubt on the integrity and governance of the company should be avoided.

Application			:	Applied
practice	of t	on the	:	The NC is delegated with the responsibility of assessing, considering and recommending to the Board. After taking into consideration the candidate's background, qualification, expertise, experience, character, integrity and professionalism. The NC will recommend to the Board into consideration of the suitable candidate.
Explanation departure		for	:	
Large compan to complete th				ed to complete the columns below. Non-large companies are encouraged Plow.
Measure			:	
Timeframe			•	

Board decisions are made objectively in the best interests of the company taking into account diverse perspectives and insights.

Practice 5.6

In identifying candidates for appointment of directors, the board does not solely rely on recommendations from existing board members, management or major shareholders. The board utilises independent sources to identify suitably qualified candidates.

If the selection of candidates was based on recommendations made by existing directors, management or major shareholders, the Nominating Committee should explain why these source(s) suffice and other sources were not used.

Application		:	Applied
Explanation application of practice	or of the		Identification of candidates for the appointment as Director will rely on various sources of recommendations from Directors, major shareholders and independent sources. However, all appointment of new Directors will appropriately recommend by the NC as stated in the Terms of References of NC prior consideration and approval by the Board.
Explanation departure	fo	r :	
Large companie	es are r	equir	ed to complete the columns below. Non-large companies are encouraged
to complete the	e colum	ns be	elow.
Measure		:	
Timeframe		:	

Board decisions are made objectively in the best interests of the company taking into account diverse perspectives and insights.

Practice 5.7

The board should ensure shareholders have the information they require to make an informed decision on the appointment and reappointment of a director. This includes details of any interest, position or relationship that might influence, or reasonably be perceived to influence, in a material respect their capacity to bring an independent judgement to bear on issues before the board and to act in the best interests of the listed company as a whole. The board should also provide a statement as to whether it supports the appointment or reappointment of the candidate and the reasons why.

Application			:	Applied
Evalonation		on		The NC appointment and re-appointment of Director by access the
Explanation application practice	of	the	•	The NC appointment and re-appointment of Director by assess the performance, conflict of interest, position or relationship that might influence the Company and Board's judgment.
				This is to ensure the Director is able to contribute to the Company and effectively to lead the Board and the Company.
Explanation departure		for	:	
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to complete t	he c	olumn	s be	elow.
Measure			:	
Timeframe			:	

Board decisions are made objectively in the best interests of the company taking into account diverse perspectives and insights.

Practice 5.8

The Nominating Committee is chaired by an Independent Director or the Senior Independent Director.

Application		:	Applied
Explanation application of practice	on the	:	The NC is chaired by Mr. Collin Goonting a/I O.S Goonting, an Independent Director.
Explanation departure	for		
Large companies of	are req	uir	ed to complete the columns below. Non-large companies are encouraged
to complete the co	olumns	s be	elow.
Measure			
Timeframe			

Board decisions are made objectively in the best interests of the company taking into account diverse perspectives and insights.

Practice 5.9

The board comprises at least 30% women directors.

Application :	Departure
	·
Explanation on : application of the practice	
Explanation for : departure	The Board recognises Board diversity including diversity as an essential measure of good corporate governance and an attribute of an well – functioning Board.
	The Board is of the view that while the selection of candidates for appointment to the Board will be based on a range of diverse perspectives including gender, merit and contribution that the selected candidates will bring to the Board should be prioritised in deciding appointments to the Board.
	The Board endeavour to continuously identify potential women Director for nominationand shall appoint additional women Director when suitable candidates are identified.
	Board Diversity policy has been established and published on the Company's website at www.magholdings.com.my .
	Please provide an alternative practice and explain how the alternative practice meets the intended outcome.
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Measure :	Please explain the measure(s) the company has taken or intend to take to adopt the practice.
Timeframe :	Choose an item.

Board decisions are made objectively in the best interests of the company taking into account diverse perspectives and insights.

Practice 5.10

The board discloses in its annual report the company's policy on gender diversity for the board and senior management.

Application : Applied Explanation on : The Company Annual Report 2022 has disclosure the gender diversity for the Board and senior management. The Annual Report 2022 has been published on Company's website at www.magholdings.com.my. Explanation departure for : Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below. Measure : Immeframe : Immeframe : Immeframe : Immeframe : Immeframe : Immeframe Immediately Applied Immediately Ap				
application of the practice The Annual Report 2022 has been published on Company's website at www.magholdings.com.my. Explanation departure Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below. Measure i for the Board and senior management. The Annual Report 2022 has been published on Company's website at www.magholdings.com.my.	Application		:	Applied
application of the practice The Annual Report 2022 has been published on Company's website at www.magholdings.com.my. Explanation departure Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below. Measure i for the Board and senior management. The Annual Report 2022 has been published on Company's website at www.magholdings.com.my.				
The Annual Report 2022 has been published on Company's website at www.magholdings.com.my . Explanation for: departure Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below. Measure:	•	_	:	
The Annual Report 2022 has been published on Company's website at www.magholdings.com.my . Explanation for: departure Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below. Measure:	• •	the		for the Board and senior management.
Explanation for : departure Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below. Measure :	practice			The Annual Report 2022 has been published on Company's website at
Explanation for : departure Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below. Measure :				·
departure Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below. Measure :				
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Timeframe :	Measure		:	
Timeframe :				
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Stakeholders are able to form an opinion on the overall effectiveness of the board and individual directors.

Practice 6.1

The board should undertake a formal and objective annual evaluation to determine the effectiveness of the board, its committees and each individual director. The board should disclose how the assessment was carried out its outcome, actions taken and how it has or will influence board composition.

For Large Companies, the board engages an independent expert at least every three years, to facilitate objective and candid board evaluation.

_		y to qualify for adoption of this practice, it must undertake annual board independent expert at least every three years to facilitate the evaluation.
Application	:	Applied
Explanation application of practice	on : the	The NC has a formal assessment procedure to assess each of the Board Committee on an annual basis. The assessment includes the Non-Independent and Independent Director's individual contributions and responsibilities in their role on the Board.
Explanation departure	for :	
Large companies of to complete the co	•	red to complete the columns below. Non-large companies are encouraged elow.
Measure	:	
Timeframe	:	

The level and composition of remuneration of directors and senior management take into account the company's desire to attract and retain the right talent in the board and senior management to drive the company's long-term objectives.

Remuneration policies and decisions are made through a transparent and independent process.

Practice 7.1

The board has remuneration policies and procedures to determine the remuneration of directors and senior management, which takes into account the demands, complexities and performance of the company as well as skills and experience required. The remuneration policies and practices should appropriately reflect the different roles and responsibilities of non-executive directors, executive directors and senior management. The policies and procedures are periodically reviewed and made available on the company's website.

Application			••	Applied
Explanation		on		The RC determines and recommends the Director's remuneration
application	of	the		based on the skills, competency, and performance of the individual.
practice				
				The Director's fee and benefits are recommended and tabled at each Annual General Meeting (AGM) for shareholder's approval after review by the RC and the Board.
Explanation		for	:	
departure				
			-	ed to complete the columns below. Non-large companies are encouraged
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Measure				
Timeframe			:	

The level and composition of remuneration of directors and senior management take into account the company's desire to attract and retain the right talent in the board and senior management to drive the company's long-term objectives.

Remuneration policies and decisions are made through a transparent and independent process.

Practice 7.2

The board has a Remuneration Committee to implement its policies and procedures on remuneration including reviewing and recommending matters relating to the remuneration of board and senior management.

The Committee has written Terms of Reference which deals with its authority and duties and these Terms are disclosed on the company's website.

Application		:	Applied
Explanation application of practice	on the	:	The RC's terms and reference is available on the Company's website at www.magholdings.com.my .
Explanation departure	for	:	
Large companies d	are req	uir	ed to complete the columns below. Non-large companies are encouraged
to complete the co	olumns	s be	elow.
Measure		:	
Timeframe		:	

Stakeholders are able to assess whether the remuneration of directors and senior management is commensurate with their individual performance, taking into consideration the company's performance.

Practice 8.1

There is detailed disclosure on named basis for the remuneration of individual directors. The remuneration breakdown of individual directors includes fees, salary, bonus, benefits in-kind and other emoluments.

Application		:	Applied
Explanation application of practice	on the	•	The detailed disclosure on named basis for remuneration package of Individual Director of the Company are set out in the Statement of Corporate Governance of the Annual Report 2022.
			The Annual Report 2022 has been published on the Company's website at www.magholdings.com.my .

			Company	('000)							Group ('000)					
No	No Name	Directorate	Fee	Allowance	Salary	Bonus	Benefits-in- kind	Other emoluments	Total	Fee	Allowance	Salary	Bonus	Benefits-in- kind	Other emoluments	Total
1	Ng Min Lin	Executive Director	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	690.00	33.00	Input info here	86.40	809.40
2	Yeoh Wooi Kia	Independent Director	58.50	5.70	Input info here	Input info here	Input info here	Input info here	64.20	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	64.20
3	Collin Goonting A/L O.S. Goonting	Independent Director	45.50	5.10	Input info here	Input info here	Input info here	Input info here	50.60	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	50.60
4	Datuk Lim Si Cheng	Independent Director	40.25	5.10	Input info here	Input info here	Input info here	Input info here	45.35	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	45.35
5	Melvin Lim Chun Woei	Non-Executive Non- Independent Director	40.25	2.70	Input info here	Input info here	Input info here	Input info here	42.95	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	42.95
6	Dato' Gooi Kok Song	Executive Director	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here
7	Input info here	Choose an item.	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here
8	Input info here	Choose an item.	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here
9	Input info here	Choose an item.	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here
10	Input info here	Choose an item.	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here
11	Input info here	Choose an item.	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here
12	Input info here	Choose an item.	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here
13	Input info here	Choose an item.	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here
14	Input info here	Choose an item.	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here
15	Input info here	Choose an item.	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here

Stakeholders are able to assess whether the remuneration of directors and senior management is commensurate with their individual performance, taking into consideration the company's performance.

Practice 8.2

The board discloses on a named basis the top five senior management's remuneration component including salary, bonus, benefits in-kind and other emoluments in bands of RM50,000.

Application		••	Applied – the company discloses the remuneration of members senior management who are not members of the board
Explanation application of practice	on the	•••	The Company had disclosed the top five (5) Senior Management's remuneration components in band of RM 50,000 in the Annual Report 2022.
Explanation	for		
departure			
Large companies	are red	quir	red to complete the columns below. Non-large companies are encouraged
to complete the c	olumn	s be	elow.
Measure			
Timeframe		:	

			Company								
No	o Name	Position	Salary	Allowance	Bonus	Benefits	Other emoluments	Total			
1	Input info here	Input info here	Choose an item.	Choose an item.							
2	Input info here	Input info here	Choose an item.	Choose an item.							
3	Input info here	Input info here	Choose an item.	Choose an item.							
4	Input info here	Input info here	Choose an item.	Choose an item.							
5	Input info here	Input info here	Choose an item.	Choose an item.							

Stakeholders are able to assess whether the remuneration of directors and senior management is commensurate with their individual performance, taking into consideration the company's performance.

Practice 8.3 - Step Up

Companies are encouraged to fully disclose the detailed remuneration of each member of senior management on a named basis.

Application	:	Not Adopted	Not Adopted						
Explanation adoption of practice	on : the	benefit-in- kind and othe Board views that such a give rise to recruitment related issues. However, the Board dec the top five (5) senior r name basis. The Board	nents including in the band of ommercially servetention and of the todisclose the ersonnel in the at to fulfill the todisclose the serveters.	including salary, bonus, band of RM50,000 as the cially sensitive and could on and other employees' close the remuneration of el in the band instead of lfill the transparency and nice applicable to senior					
		Range of	No of Koy I	Managamant					
		Remuneration (RM)	Directors	Management Managers					
		150,001 - 200,000	-	2					
		200,001 - 250,000 - 1							
		250,001 - 300,000							
		300,001 - 350,000							
		350,001 and above	1	-					

			Company ('000)								
No	Name	Position	Salary	Allowance	Bonus	Benefits	Other emoluments	Total			
1	Input info here	Input info here									
2	Input info here	Input info here									
3	Input info here	Input info here									
4	Input info here	Input info here									
5	Input info here	Input info here									

There is an effective and independent Audit Committee.

The board is able to objectively review the Audit Committee's findings and recommendations. The company's financial statement is a reliable source of information.

Practice 9.1

The Chairman of the Audit Committee is not the Chairman of the board.

Application		:	Applied
Explanation	OI	n :	The Chairman of the AC is Mr. Yeoh Wooi Kai and he is not the Chairman
• •	f the	е	of the Board.
practice			
			The Board structure is disclosed in Annual Report 2022 and published
			on Company's website at www.magholdings.com.my.
Explanation	fo	r :	
departure			
•			
Large companie	es are r	equi	red to complete the columns below. Non-large companies are encouraged
to complete the	colun	nns b	elow.
,			
Measure		:	
Timeframe		:	

There is an effective and independent Audit Committee.

The board is able to objectively review the Audit Committee's findings and recommendations. The company's financial statement is a reliable source of information.

Practice 9.2

The Audit Committee has a policy that requires a former partner of the external audit firm of the listed company to observe a cooling-off period of at least three years before being appointed as a member of the Audit Committee.

Application		:	Applied
Explanation application or practice	on f the	:	The AC have a policy and none of the members of the AC are former key audit partner of the Company's present or previous auditors.
Explanation departure	for	:	
Large companie	s are re	auir	red to complete the columns below. Non-large companies are encouraged
,		-	
to complete the	column	is be	elow.
Measure		:	
Timeframe		:	

There is an effective and independent Audit Committee.

The board is able to objectively review the Audit Committee's findings and recommendations. The company's financial statement is a reliable source of information.

Practice 9.3

The Audit Committee has policies and procedures to assess the suitability, objectivity and independence of the external auditor to safeguard the quality and reliability of audited financial statements.

Application			:	Applied
Explanation application practice	of	on the	:	The AC discusses with the external auditors on both the audit plan and the scope of the audit before the commencement of audit work. The AC is briefed by the auditor on their audit report upon completion of the audit. In addition, the AC meets up with the external auditor without the presence of Management to discuss and obtain feedback on the sensitive audit issues. The AC obtained confirmation from the external auditor that they are and have been, independent throughout the conduct of the audit engagement in accordance with the terms of the relevant professional
				and regulatory requirements.
Explanation departure		for	:	
				ed to complete the columns below. Non-large companies are encouraged
to complete th	ie co	olumn	s be	elow.
Measure			:	
Timeframe			:	

There is an effective and independent Audit Committee.

The board is able to objectively review the Audit Committee's findings and recommendations. The company's financial statement is a reliable source of information.

Practice 9.4 - Step Up

The Audit Committee should comprise solely of Independent Directors.

Application	:	Adopted
Explanation adoption of practice	on : the	The AC comprises solely of three (3) Independent Directors.

There is an effective and independent Audit Committee.

The board is able to objectively review the Audit Committee's findings and recommendations. The company's financial statement is a reliable source of information.

Practice 9.5

Collectively, the Audit Committee should possess a wide range of necessary skills to discharge its duties. All members should be financially literate, competent and are able to understand matters under the purview of the Audit Committee including the financial reporting process.

All members of the Audit Committee should undertake continuous professional development to keep themselves abreast of relevant developments in accounting and auditing standards, practices and rules.

Application		:	Applied
Explanation application of practice	on the	:	The members of the AC possess the necessary skills to discharges their duties and are financially literate. The profiles of the AC members provided in the Annual Report 2022.
Explanation departure	for	:	
Large companies	are red	quir	ed to complete the columns below. Non-large companies are encouraged
to complete the c	olumn:	s be	elow.
Measure		:	
Timeframe		:	

Companies make informed decisions about the level of risk they want to take and implement necessary controls to pursue their objectives.

The board is provided with reasonable assurance that adverse impact arising from a foreseeable future event or situation on the company's objectives is mitigated and managed.

Practice 10.1

The board should establish an effective risk management and internal control framework.

Application			:	Applied
Explanation		on	:	The Group has in place effective risk management and internal control
application	of	the		framework to identify and assess the risks faced by the Group and
practice				thereafter, to implement and monitor appropriate internal controls to manage and mitigate those risks.
Explanation		for	:	
departure				
laras samar		aro ro	~	end to complete the columns below. Non-large companies are encouraged
Large compar	iies a	ire rec	quii	ed to complete the columns below. Non-large companies are encouraged
to complete to	he co	olumn	s be	elow.
Measure			:	
Timeframe			:	

Companies make informed decisions about the level of risk they want to take and implement necessary controls to pursue their objectives.

The board is provided with reasonable assurance that adverse impact arising from a foreseeable future event or situation on the company's objectives is mitigated and managed.

Practice 10.2

The board should disclose the features of its risk management and internal control framework, and the adequacy and effectiveness of this framework.

Application		:	Applied
Explanation application of practice	on the	:	The key features of the Risk Management Frameworks are set out in the Statement on Risk Management and Internal Control as presented in the Annual Report 2022.
Explanation departure	for	:	
Larae companies	are red	auir	ed to complete the columns below. Non-large companies are encouraged
to complete the c			
Measure		:	
Timeframe		:	

Companies make informed decisions about the level of risk they want to take and implement necessary controls to pursue their objectives.

The board is provided with reasonable assurance that adverse impact arising from a foreseeable future event or situation on the company's objectives is mitigated and managed.

Practice 10.3 - Step Up

The board establishes a Risk Management Committee, which comprises a majority of independent directors, to oversee the company's risk management framework and policies.

Application		:	Adopted
Explanation adoption of practice	on the	•	The Risk Management Committee of the Group which comprises solely of Independent Directors oversees the Company's risk management framework and policies.

Companies have an effective governance, risk management and internal control framework and stakeholders are able to assess the effectiveness of such a framework.

Practice 11.1

The Audit Committee should ensure that the internal audit function is effective and able to function independently.

Application		•••	Applied		
Explanation application of practice	on the	:	Internal audit functions are carried out by an Independent professional firm that reported to the AC. The internal auditors would evaluate the effectiveness of risk management and internal control, advise the AC on areas of weaknesses or deficiencies in internal processes and suggest the appropriate actions be adopted.		
Explanation departure	for	:			
Large companies	are re	auir	ed to complete the columns below. Non-large companies are encouraged		
,	to complete the columns below.				
Measure		:			
Timeframe		:			

Companies have an effective governance, risk management and internal control framework and stakeholders are able to assess the effectiveness of such a framework.

Practice 11.2

The board should disclose-

- whether internal audit personnel are free from any relationships or conflicts of interest,
 which could impair their objectivity and independence;
- the number of resources in the internal audit department;
- name and qualification of the person responsible for internal audit; and
- whether the internal audit function is carried out in accordance with a recognised framework.

Application		:	Applied
Explanation application of practice	on of the	:	he information in the Internal Audit function is available in the Statement of Risk Management and Internal Control which are disclosed in the Annual Report 2022. The Internal Audit function is also carried out by an independent professional firm.
Explanation departure	for	:	
Large companie to complete the		•	ed to complete the columns below. Non-large companies are encouraged elow.
Measure		:	
Timeframe		:	

There is continuous communication between the company and stakeholders to facilitate mutual understanding of each other's objectives and expectations.

Stakeholders are able to make informed decisions with respect to the business of the company, its policies on governance, the environment and social responsibility.

Practice 12.1

The board ensures there is effective, transparent and regular communication with its stakeholders.

Application			:	Applied
Explanation application practice	of	on the	:	Information is made available to the shareholders and investors through the Annual Report 2022. The various disclosure and announcement made to Bursa Securities and the Company's website at www.magholdigns.com.my . The AGM provides the principal platform of dialogue and interactions with the shareholders.
Explanation departure		for	:	
Large compai	nies (are re	quir	ed to complete the columns below. Non-large companies are encouraged
to complete t			•	
Measure			:	
Timeframe			:	

There is continuous communication between the company and stakeholders to facilitate mutual understanding of each other's objectives and expectations.

Stakeholders are able to make informed decisions with respect to the business of the company, its policies on governance, the environment and social responsibility.

Practice 12.2

Large companies are encouraged to adopt integrated reporting based on a globally recognised framework.

Application		:	Not applicable – Not a Large Company				
Explanation application of practice	on the	:					
Explanation departure	for	:					
Large companies are required to complete the columns below. Non-large companies are encouraged							
to complete the columns below.							
Measure		:					
Timeframe		:					

Shareholders are able to participate, engage the board and senior management effectively and make informed voting decisions at General Meetings.

Practice 13.1

Notice for an Annual General Meeting should be given to the shareholders at least 28 days prior to the meeting.

Application		:	Applied			
Explanation application of practice	on the	:	The Company's AGM was held on 29 November 2021. The period of notice was more than 28 days as recommended by MCCG.			
Explanation departure	for	:				
Large companies o	are req	uir	ed to complete the columns below. Non-large companies are encouraged			
to complete the co	to complete the columns below.					
Measure		:				
Timeframe		:				

Shareholders are able to participate, engage the board and senior management effectively and make informed voting decisions at General Meetings.

Practice 13.2

All directors attend General Meetings. The Chair of the Audit, Nominating, Risk Management and other committees provide meaningful response to questions addressed to them.

Application		:	Applied			
Explanation application of practice	on the	•	All Directors of the Company attended the General Meetings. The Chair of all the Committees and the Board were all presented to attend to questions addresses to them.			
Explanation departure	for	:				
Large companies	are red	auir	ed to complete the columns below. Non-large companies are encouraged			
•	to complete the columns below.					
Measure		:				
Timeframe		:				

Shareholders are able to participate, engage the board and senior management effectively and make informed voting decisions at General Meetings.

Practice 13.3

Listed companies should leverage technology to facilitate-

- voting including voting in absentia; and
- remote shareholders' participation at general meetings.

Listed companies should also take the necessary steps to ensure good cyber hygiene practices are in place including data privacy and security to prevent cyber threats.

Application			:	Applied	
Explanation application practice	of	on the	·	The previous Extraordinary General Meeting (EGM) dated 15 October 2021 & AGM dated 29 November 2021 was held virtually using remote participation and voting facilities. This allowed shareholders to participate and vote during the EGM/AGM without having to be physically present at the meeting venue. The Company will consider to hold EGM/AGM on a virtual basis in the future and allow shareholders to actively participate and vote in absentia in future EGMs/AGMs.	
Explanation departure		for	:		
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.					
Measure			:		
Timeframe			:		

Shareholders are able to participate, engage the board and senior management effectively and make informed voting decisions at General Meetings.

Practice 13.4

The Chairman of the board should ensure that general meetings support meaningful engagement between the board, senior management and shareholders. The engagement should be interactive and include robust discussion on among others the company's financial and non-financial performance as well as the company's long-term strategies. Shareholders should also be provided with sufficient opportunity to pose questions during the general meeting and all the questions should receive a meaningful response.

Note: The explanation of adoption of this practice should include a discussion on measures undertaken to ensure the general meeting is interactive, shareholders are provided with sufficient opportunity to pose questions and the questions are responded to. **Application Applied Explanation** At the commencement of the 16th AGM dated 29 November 2021, the on application of the Chairman, briefed the members, corporate representatives and proxies practice present virtually at the Meeting of their right to ask questions and vote on the resolutions. Apart from Notice of AGM, all pertinent documents relating to the meetings were available for perusal and download from the Company's website besides being published at Bursa's website. The notices of meetings had included detailed explanatory notes and requisite information on the proposed resolutions, where applicable, to enable shareholders to make informed decisions regarding to the respective business agenda of the meetings. Shareholders were given the avenue to submit pre-meeting questions. In addition, shareholders were able to post live questions to the Board of Directors during the meetings for immediate interaction and deliberation with the Board as necessary. All Directors and senior management, Joint Company Secretaries and external auditors were present during AGM to engage with shareholders (physically and virtually) to address any areas of interest or concern brought up by the shareholders. Shareholders will be provided with avenues to post their queries to the Company whether virtually on physically. **Explanation** for : departure Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below. Measure

Timeframe	:	

Shareholders are able to participate, engage the board and senior management effectively and make informed voting decisions at General Meetings.

Practice 13.5

The board must ensure that the conduct of a virtual general meeting (fully virtual or hybrid) support meaningful engagement between the board, senior management and shareholders. This includes having in place the required infrastructure and tools to support among others, a smooth broadcast of the general meeting and interactive participation by shareholders. Questions posed by shareholders should be made visible to all meeting participants during the meeting itself.

Note: The explanation of adoption of this practice should include a discussion on measures

undertaken to ensure the general meeting is interactive, shareholders are provided with sufficient opportunity to pose questions and the questions are responded to. Further, a listed issuer should also provide brief reasons on the choice of the meeting platform. **Applied Application Explanation** on During the Financial Year Ended 2021, the Company conducted its AGM application on 29 November 2021 on a fully virtual basis via online meeting of the practice platform of Securities Services e-Portal at https://sshsb.net.my/ provided by SS E Solutions Sdn. Bhd. This is in line with the guidance note on conduct of general meetings for listed issuers issued by the Securities Commission Malaysia on 18 April 2020 and all subsequent revisions thereto. The AGM was convened smoothly. No questions were received from shareholders. The system used to handle virtual AGM was tested prior to the AGM to ensure it can support written interactions between the Board and senior management team with the shareholders. It was noted that any questions raised by shareholders will could be posted on the meeting platform or read out by the host of the meeting before the Board is invited to respond to the questions. **Explanation** for departure Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below. Measure **Timeframe**

Shareholders are able to participate, engage the board and senior management effectively and make informed voting decisions at General Meetings.

Practice 13.6

Minutes of the general meeting should be circulated to shareholders no later than 30 business days after the general meeting.

Note: The publicate general meeting.	tion o	f Ke	ey Matters Discussed is not a substitute for the circulation of minutes of			
Application		:	Applied			
Explanation application of practice	on the		The minutes of the EGM held on 15 October 2021 has made available to the shareholders at the Company's website at www.magholdings.com.my .			
Explanation departure	for	:				
Large companies of	are red	quir	ed to complete the columns below. Non-large companies are encouraged			
to complete the columns below.						
Measure		:				
Timeframe		:				

SECTION B – DISCLOSURES ON CORPORATE GOVERNANCE PRACTICES PERSUANT CORPORATE GOVERNANCE GUIDELINES ISSUED BY BANK NEGARA MALAYSIA

Disclosures in this section are pursuant to Appendix 4 (Corporate Governance Disclosures) of the Corporate Governance Guidelines issued by Bank Negara Malaysia. This section is only applicable for financial institutions or any other institutions that are listed on the Exchange that are required to comply with the above Guidelines.

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